Toyota Parts and Vehicle Logistics Centres

Parts: Vehicles: Toyota Parts Centre Europe Zeebrugge Vehicle Centre Toyota Parts Centre South of France (TPCSF) Valenciennes Vehicle Hub Toyota Parts Center Austria (TPCAT) Adapazari Vehicle Hub Toyota Logistics Services Finland Sagunto Vehicle Hub Toyota Parts Centre Denmark Malmö Nordic Vehicle Hub **Derby Logistics Centre** Toyota Parts Centre Norway Toyota Parts Centre Spain (TPCES) Toyota Parts Centre GB (TPCGB) Toyota Parts Center Germany (TPCDE) Toyota Parts Centre Ireland (TPCIE) Toyota Parts Centre Poland (TPCPL) Toyota Parts Centre Portugal (TPCPT) Toyota Parts Centre Greece (TPCEL) Toyota Parts Centre Czech (TPCCZ)

Toyota Parts Centre Europe (TPCE)

Industrieterrein 11 - 3290 Diest (Belgium) Location TPCE supplies parts and accessories to the national depots of NMSCs in Europe, to the regional **Function** TME depots and to approx. 500 delivery points in Belgium, Luxemburg, the Netherlands and the North of France. Investment €111 million Parts handled Approx. 9.8 million pieces per month (approx. 466.7 K pcs/day binning/picking) **Employees** 875 (incl. warehouse, office, contractor, interim) Establishment January 1993 Floor surface 100,000 m² Land surface 24 ha.

Toyota Logistics Services France S.A.S. (TLSFR) Toyota Parts Centre South of France (TPCSF)

Location Parc industriel Rhône Vallée - 07250 Le Pouzin (France) Investment €9.2 million **Function** Order processing, warehousing and delivery of service parts and accessories to South of France, Corsica, Andorra, Malta, Morocco and Tunisia. Technology Bar Code readers and real time radio frequency data transmissions Site Completion June 2001 Supply Routes By truck from Toyota Parts Centre Europe in Belgium Launch of Operations October 2001 **Employment** 34 Number of Delivery 170 (163 in France and 7 in Spain, Balearic Islands) Parts handling volume Outgoing lines: approximately 6.390 orderlines/day Warehouse surface 7,698 m²

Toyota Logistics Services Austria (TLSAT) Toyota Parts Center Austria (TPCAT)

Toyota Parts Centre Austria (TPCAT) // Richard-Strauss-Strasse 34 A-1231 Wien (Austria) Location Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Austria,

Function Hungary, Slovak Republic, Slovenia, Croatia, Bosnia, Serbia, and Romania

Investment €3 million

Outgoing lines: estimated at 5,200 orderlines/day

Parts & Accessories Stocked part numbers: 56,000 handling volume Stock value : approx. € 5 million Stock days: approx. 1.2 month

Employees

Site Take-over August 2001 Launch of operations January 2002

Rented by TLSAT: 13,000 m² Warehouse dimensions

Toyota Logistics Services Finland OY (TLSFI) Toyota Parts Center Finland (TPCFI)

Location Toyota Parts Centre Finland (TPCFI) // Korpivaarantie 1 – 01450 Vantaa (Finland)

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Finland, Estonia

and is responsible for the replenishment of large body parts towards the central warehouse of

Toyota Motor Russia in Moscow

Investment € 1.9 million

Parts handling volume Outgoing lines: approximately 4.200 orderlines/day 102 (91 in Finland, 10 in Estonia and TMR, Russia) Number of Delivery Points

Employees

Launch of operations March 2003 Warehouse surface 11.923 m²

Toyota Logistics Services Denmark (TLSDK) **Toyota Parts Center Denmark (TPCDK)**

Location Toyota Parts Centre Denmark (TPCDK) // Fynsvej 9 – 5500 Middelfart (Denmark)

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Denmark and **Function**

the South of Sweden

Investment € 1.3 million

Parts handling volume Outgoing lines: approximately 5.300 orderlines/day

Number of Delivery

172 (94 in Denmark and 78 in Sweden)

Points

Function

Function

Employees Launch of operations September 2002

Warehouse surface 10.390 m²

Toyota Logistics Services Norway (TLSNO) Toyota Parts Center Norway (TPCNO)

Location Toyota Parts Centre Norway (TPCNO) // Svelvikveien 59b - 3039 Drammen (Norway)

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Norway and

central and north Sweden

Investment € 2.9 million

Parts handling volume Outgoing lines: approximately 8.400 orderlines/day

Number of Delivery Points 170 (121 in Norway and 49 in Sweden)

Employees

November 2002 Launch of operations Warehouse surface 10.884 m²

Toyota Logistics Services Spain (TLSES) Toyota Parts Centre Spain (TPCES)

Toyota Parts Centre Spain (TPCES) // Plataforma Central Iberum - Avda Logistica 44 - Illescas

45200 (Spain)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Spain (Except

Andalucia and Galicia areas)

Investment € 22.6 million

Parts handling volume Outgoing lines: approximately 6.600 orderlines/day

Number of Delivery Points 143
Employees 33
Launch of operations Mar 2003
Warehouse surface 19.600 m²

Toyota Logistics Services GB (TLSGB) Toyota Parts Center GB (TPCGB)

Location Toyota Parts Centre Great Britain (TPCGB) // Shackleton Way (Unit 2200) – Magna Park –

Lutterworth – LE17 4XP Leicestershire (United Kingdom)

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in the united

Kingdom

Function Provides stock replenishment to PCIE Dublin and 2 x Vehicle Hubs

E Commerce B2C via E bay

Investment € 7.6 million

Outgoing lines: estimated at 14.200 orderlines/day

Parts handling volume Stocked part numbers : 76.000

Stock Value : €11.5 million Stock days : 32.4 days

Number of Delivery Points 250 + 5 sub depots

Employees 93

Launch of operations October 2003 Warehouse surface 15.720 m²

Toyota Logistics Services Germany (TLSDE) Toyota Parts Center Germany (TPCDE)

Location Toyota Parts Centre Germany (TPCDE) // Toyota Allee 2 – 50858 Köln (Germany)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Germany

Investment €7 million

Outgoing lines: approximately at 9.000 orderlines/day

Stocked part numbers: 85.000

Stock value : approx. € 9.7 million

Stock days : approx. 36

Number of Delivery Points 629

Parts handling volume

Employees 72

Launch of operations December 2003 Warehouse surface 17.963 m²

Toyota Logistics Services Ireland (TLSIE) Toyota Parts Centre Ireland (TPCIE)

Location Toyota Parts Centre Ireland (TPCIE) // Toyota House - Killeen Road - Dublin 12 (Rep. of Ireland)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Ireland

Investment € 1.3 million

Parts handling volume Outgoing lines: approximately 2.400 orderlines/day Number of Delivery Points 62 in Republic of Ireland + 9 in Northern Ireland

Employees 18

Launch of operations April 2004
Warehouse surface 7.020 m²

Location Toyota Parts Centre Ireland (TPCIE) // Toyota House – Killeen Road – Dublin 12 (Rep. of Ireland)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Ireland

Toyota Logistics Services Poland (TLSPL) <u>Toyota Parts Centre Poland (TPCPL)</u>

Location Toyota Parts Centre Poland (TPCPL) // ul. Poleczki 23 – 02 822 Warszawa (Poland)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Poland ,

Lithuania and Latvia

Investment € 1.7 million

Parts handling volume Outgoing lines: approximately 5.790 orderlines/day Number of Delivery Points 112 (98 in Poland, 14 in Lithuania and in Latvia)

Employees 27

Launch of operations September 2004
Warehouse surface 8.496 m²

Toyota Logistics Services Portugal (TLSPT) Toyota Parts Centre Portugal (TPCPT)

Location Toyota Parts Centre Portugal (TPCPT) // Avenida Vasca da Gama 1410 – 4431 956 Vila Nova de

Gaia (Portugal)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Portugal and

parts of Spain (Andalucia, Galicia and Estremadura)

Investment € 1.0 million

Parts handling volume Outgoing lines approximately 4.400 orderlines/day

Number of Delivery Points 111 (64 in Portugal and 47 in Spain)

Employees 28

Launch of operations May 2005 Warehouse surface 10.391 m²

Toyota Logistics Services Greece (TLSEL) Toyota Parts Centre Greece (TPCEL)

Location Toyota Parts Centre Greece (TPCEL) // Thesi Kirillo – 19 300 Aspropirgos (Greece)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Greece,

Bulgaria, FYROM, Albania and stock replenishment to NMSC in Cyprus

Investment € 2.0 million

Parts handling volume Outgoing lines: approximately 3.300 orderlines/day

Number of Delivery Points 101 (79 in Greece, 20 in Bulgaria, 1 in FYROM, 1 in Albania and replenishment to the NMSC in

Cyrpus

Employees 32

Launch of operations October 2005 Warehouse surface 7.165 m²

Toyota Logistics Services Czech (TLSCZ) Toyota Parts Centre Czech (TPCCZ)

Location Toyota Parts Centre Czech (TPCCZ) // Prumyslova 92 – 417 42 Krupka (Czech Republic)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in the Czech

Republic and part of Germany

Investment € 15.2 million

Parts handling volume Outgoing lines: approximately 4.000 orderlines/day

Number of Delivery Points 245 Employees 29

Launch of operations July 2007 Warehouse surface July 2007 11.689 m²

Zeebrug	ODE	Vahi	Contro
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Location Aziestraat 2 Kaainummer 523 - 524 8380 Zeebrugge Belgium Function Pan-European distribution of Toyota and Lexus vehicles €13.1 million Investment Preparation and retailer delivery Germany: 34608 Preparation and retailer delivery Belgium: 20541 Preparation and retailer delivery Netherlands: 17648 Preparation and retailer delivery Norway: 4301 Transit to France: 44495 Vehicle Handling in Export of TMMF Yaris by vessel: 83449Export of PSA ProAce by vessel: 3328 2015 (units) Export TPCA AYGO by vessel: 27778 Transhipment (TMMT + CBU + TH + TSAM+POR + US) by vessel: 30217 Transit by rail & truck: 32071 Transport modes: vessel, truck, rail Toyota: 6 **Employees** Logistics co-workers: 100 Phase 1: September 1, 2000 Site Completion Phase 2: October 1, 2002 Phase 1: January, 2001 **Began Operations** Phase 2: January, 2003 Total Site Area 460.000 m²

2,450 m² for workshop. 700 m² for office, meeting rooms, canteen, locker rooms, etc

Toyota Logistics Services France S.A.S. (TLSFR) Valenciennes Vehicle Hub

420,000 m² for maximum 18,000 vehicles

Parc d'Activités de la Vallée de l'Escaut-Sud, BP1, 59264 Onnaing (Valenciennes area, Nord Pas Location de Calais Region), France Adjacent to Toyota Production Facility - TMMF **Function** Pan-European distribution of Toyota vehicles, PDI / PPO processing Investment Distribution of TMMF Yaris: 228,345 Vehicle Handling in 2015 Inspection of Pro-Ace in PSA Sevelnord plant: 6,602 veh (units) Preparation and retailer delivery for France of all Toyota & Lexus: 84,241 vehicles Preparation and retailer delivery for Germany of Yaris: 18,315 vehicles Toyota: 7 **Employees** Logistics partners: 100 September 2000 Site Completion **Begin Operations** January 2001 **Total Site Area** 352,000 m² Parking Area 275,000 m² currently paved (capacity of 12,660 vehicles) **Building Area** 2,700 m² of workshop and 900 m² of office

Derby Logistics Centre

Parking Area

Building Area

Location	Burnaston – Derbyshire DE1 9TA (UK)		
Function	Receive UK produced Avensis and Auris passenger cars and transport them to ports of export or to destination country. Receipt and transportation to UK NMSC of France built Yaris & Proace and Czech built AYGO. Central stock and enhancement activity of UK built vehicles destined for Norway.		
2014 Vehicle Movement	Receipts: Despatches:	TMUK - 172,288 Imports - 48,823	Export - 148,537 Domestic - 72,3160
Investment	Around €22 million	· · · · · · · · · · · · · · · · · · ·	,
Employees	Toyota: 4 Logistics Partners: 37		
Completion	December 1992		
Yard Space	Derby: 133,000m ²		

Toyota Logistics Services, Turkey LTD (TLST) Adapazari Vehicle Hub

Location	Toyota Motor Manufacturing Turkey Plant 54580 Arifiye Sakarya (Turkey)
Function	 Manages the safe and efficient distribution and enhancement of Turkish production of Toyota vehicles from receipt at factory line-off to delivery to different countries in and out of Europe, follows the documentation, Monitors and supervises the port operations in Turkey – Derince and Borusan, Monitors and supervises the operations at remote sites – Koper, Piraeus, Tbilisi, Novorossiysk
Employees	Toyota: 3 Logistic Partners: 38
Launch of operations	January 2002
Vehicle Handling (units)	132.620
Yard Space	Total parking and trucking area of 16,920 m² in Adapazari

Toyota Logistics Services Sweden AB Malmö - Nordic Hub

Location	Malmö, Sweden
Function	Nordic distribution of Toyota & Lexus vehicles, Transshipment of vehicles for Russia and Kazakhstan, PDI/PPO processing
Investment	Investment of 9.5 million euro by the City of Malmö through CMP (Copenhagen Malmö Port)
Vehicle Handling in 2015 (units)	Total: 136,250 units (2015 data) Preparation and retailer delivery Sweden: 23,857 Preparation and retailer delivery Denmark: 12,325 Preparation and retailer delivery Norway: 7,445 Transshipment of vehicles to Finland: 13,693 Transshipment of vehicles to Baltic: 7,697 Transshipment of vehicles to Russia: 68,716 Transshipment of vehicles to Kazachstan: 2,021 Transshipment of vehicles to NATO Germany: 496 Transport modes: vessel, truck, rail
Employees	Toyota: 5, Logistics partners: 55 – 65
Site Completion	Phase 1: December, 2002 (160,000 m²) Phase 2: July, 2003 (60,000 m²) Phase 3: December, 2004 (new quay walls)
Begin Operations Total Site Area	Phase 1: February, 2003 Phase 2: October, 2003 Phase 3: December, 2004
	255,000 m ²
Parking Area	245,000 m² for maximum 11,500 vehicles
Building Area	3,600 m²

Toyota Logistics Services España S.L. Sagunto - Hub

Location	Puerto de Sagunto, Spain
Function	Distribution of Toyota & Lexus vehicles to Spain, Transfer of vehicles to Gibraltar and Portugal, PDI/PPO processing
Investment	Around €9 million by TME
Vehicle Handling (2015, units)	Total: 62 431 Preparation and retailer delivery to Spain: 57593 Transfer of vehicles to Gibraltar: 3936 Transfer of vehicles to Portugal: 602 Transport mode: truck
Employees	Toyota : 2, Logistics partner : 40-70
Site Completion Begin Operations Total Site Area	March 2008 April 2008 102,000 m ²
Parking Area Building Area	for maximum 3,700 vehicles 4,500 m ²